



Vale
Foundation
**Activity
Report**
2025



**VALE
FOUNDATION**

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Presentation



Message from the Board of Trustees

We remain committed to solid governance, transparency, and collaboration.

In 2025, the Vale Foundation reaffirmed its strategic role in Vale's social ambition to promote a just transition, strengthen public policies, and expand opportunities, contributing to the development of the territories where it operates. Our joint efforts enable the company's sustainability commitments, especially those focused on the social development of territories, to translate into concrete results.

The figures for this cycle demonstrate this direction: we operated in 43 municipalities, reaching 3 million people through initiatives that expand access to essential public rights, particularly in the areas of education, health, social protection, and economic diversification. These are areas whose

impacts converge toward a common, long-term purpose: promoting social development and quality of life for the population.

The qualified territorial presence of the Vale Foundation, combined with its ability to build partnerships, contributes to advancing corporate strategies for community engagement and social investment with consistency. When we refer to partnerships, we mean governments, companies, civil society organizations, academia, and members of society, mainly public servants who make a difference in communities, notably educators, community health workers, and social workers, who experience, on a daily basis, the realities of the territories where we operate.

The results presented in this report represent a joint journey toward strengthening public policies, alongside nearly 13,500 municipal professionals in health, education, and social assistance.

We remain committed to solid governance, transparency, and collaboration—fundamental principles to ensure that social investment is carried out in an optimized and effective manner, generating lasting and sustainable impacts aligned with community aspirations and the company's strategies.

Grazielle Parenti

Chair of the Board of Trustees





Message from the President

We uphold our commitment to providing a clear and objective public account of the work carried out by the organization and its network of partners in the territories where we operate.



The Vale Foundation presents its 2025 Activity Report. This document outlines the institution's main results, projects, and achievements from January 1 to December 31 of the year.

We developed this report based on both quantitative data and the stories of impacted individuals. The indicators reveal the scale and scope of the Vale Foundation's work; the cases and narratives show how each program implemented, in alignment with public policies, contributes to transforming life trajectories, expanding opportunities, and developing territories.

The editorial structure of this publication is organized around the Vale Foundation's areas of action: Education; Health and Social Protection; and Income Generation. We also provide information on our initiatives within the Estações do Conhecimento (Knowledge Stations) and the Juntos Contra a Pobreza

(Together Against Poverty) network, as well as our support to Vale in directing resources through Tax Incentive Laws.

This document is a tool for governance and transparency. Through the content presented in the following pages, we uphold our commitment to providing a clear and objective public account of the work carried out by the organization and its network of partners in the territories where we operate.

It is also a report on how strategic social action, based on partnerships with governments, civil society organizations, academia, communities, and private companies, can contribute to a more just, inclusive, and sustainable future.

Enjoy your reading!

Flavia Constant
CEO of the Vale Foundation

Who We Are

The Vale Foundation is a private, non-profit organization dedicated to promoting social transformation in the territories where Vale operates, strengthening public policies and developing initiatives in the areas of education, health and social protection, and income generation. Founded in 1968, its mission is to work alongside communities, governments, and partners to drive consistent improvements in quality of life, expanding local capacities and fostering opportunities for human and territorial development.

The institution's role is to act as an articulator among different stakeholders—public authorities, civil society organizations, academic institutions, and local communities—mobilizing technical knowledge, social investments, and

methodologies that strengthen public action. Teachers, school administrators, community health workers, social workers, entrepreneurs, rural producers, and community leaders are key actors in this work, contributing to outcomes that reflect the needs and potential of each territory.

By guiding its actions through indicators and a culture of impact evaluation, the Vale Foundation reaffirms its mission to contribute to the social development of territories, expanding access to rights, strengthening public policies, and supporting the development of sustainable and structural solutions, in partnership with those who live and work in these areas.





2025 Highlights

2025 Highlights

General indicators:

More than **3 million**
people reached

BRL 88.9 million
in investments

Operations in **43 municipalities**
across five states

Support for the
allocation of

BRL 363.5 million

in Vale's incentivized resources to Child and Adolescent Funds, Elderly Funds, the Federal Sports Incentive Law, the National Program for Oncological Care Support (PRONON), the National Program for Supporting Health Care for Persons with Disabilities (PRONAS/PCD), and the Recycling Incentive Law.





Education

108,300

students benefited

2,500

professionals trained

146,000

items donated

1,100

students reintegrated into the education system

1,500

schools supported



Health

3 million

users of the Unified Health System (SUS) or the Unified Social Assistance System (SUAS) benefited

10,900

professionals trained

119

Social Assistance Reference Centers (CRAS) supported

705

Primary Health Units (UBS) supported

16,500

items and equipment donated



Income Generation

1,100

people supported

24 businesses supported



Combating extreme poverty

21,100

people benefited through Together Against Poverty



Knowledge Stations

5

Knowledge Stations – Arari (MA), Brumadinho (MG), Marabá (PA), Serra (ES), and Tucumã (PA)

9,600

people served, including **6,500** children, adolescents, and youth

1.2 million

meals served

7,100

medical or dental consultations conducted



Governance

Governance

The governance of the Vale Foundation is structured through its Bylaws, Code of Ethics, and regulatory acts that guide its activities and ensure compliance, integrity, and alignment with corporate best practices and applicable legislation. Its activities are primarily enabled by its founding sponsor, Vale, which is responsible for approving strategic guidelines, as established in the Bylaws. The management and oversight of institutional activities are carried out by governing bodies with clearly defined and complementary responsibilities. The Board

of Trustees, the highest decision-making and strategic guidance body, is responsible for establishing institutional objectives, guidelines, and operational policies. The Fiscal Council operates independently, monitoring and supervising financial management, with a focus on the proper use of resources.

As part of its commitment to transparency, institutional responsibility, and legal compliance, the Vale Foundation is overseen by the Public Prosecutor's Office of the State of Rio de Janeiro, in accordance with Resolution No. 68 of 1979.

Board of Trustees

Chair: Grazielle Parenti

Vice Chair: Camilla Lott Ferreira

Full Members: Gildiney Sales, Cristina Bertoni Ferreira and Leandro Mode

Alternate Members: João Sichieri, Octávio Bulcão Nascimento, Marcelo da Silva Klein and Eloiso Araujo

Fiscal Council

Chair: Lino Marques Barbosa

Full Members: Ricardo Pedrosa and Gabriela Kappel

Alternate Members: Flávia Rodrigues, Bernardo Moretzsohn and Tiago Chaves

Executive Board

Chief Executive Officer: Flavia Constant

Executive Director: Andreia Andrade



Strategy and impact

Strategy and impact

In 2025, the Vale Foundation's strategy remained structured around the pillars of Education, Health and Social Protection, and Income Generation, as well as support for tackling extreme poverty.

Understanding the context of each territory is based on official national secondary data and indicators such as the Social Progress Index (SPI), which help define specific strategies considering the level of development of each municipality. The SPI provides a perspective on local social development that goes beyond economic dimensions and the social indicators that make up the Municipal Human Development Index (MHDI).

The monitoring of the strengthening of public policies is also carried out through specific indicators in education, health, and social protection, publicly available from governments and ministries.



Together to Transform

The Vale Foundation operates through networks and partnerships with municipal governments, closely observing their challenges and potential to contribute to the development of solutions that make sense in people's lives.

To this end, it mobilizes co-investor partners and organizations with technical expertise to implement initiatives that universalize access to rights, while remaining aligned with local realities.

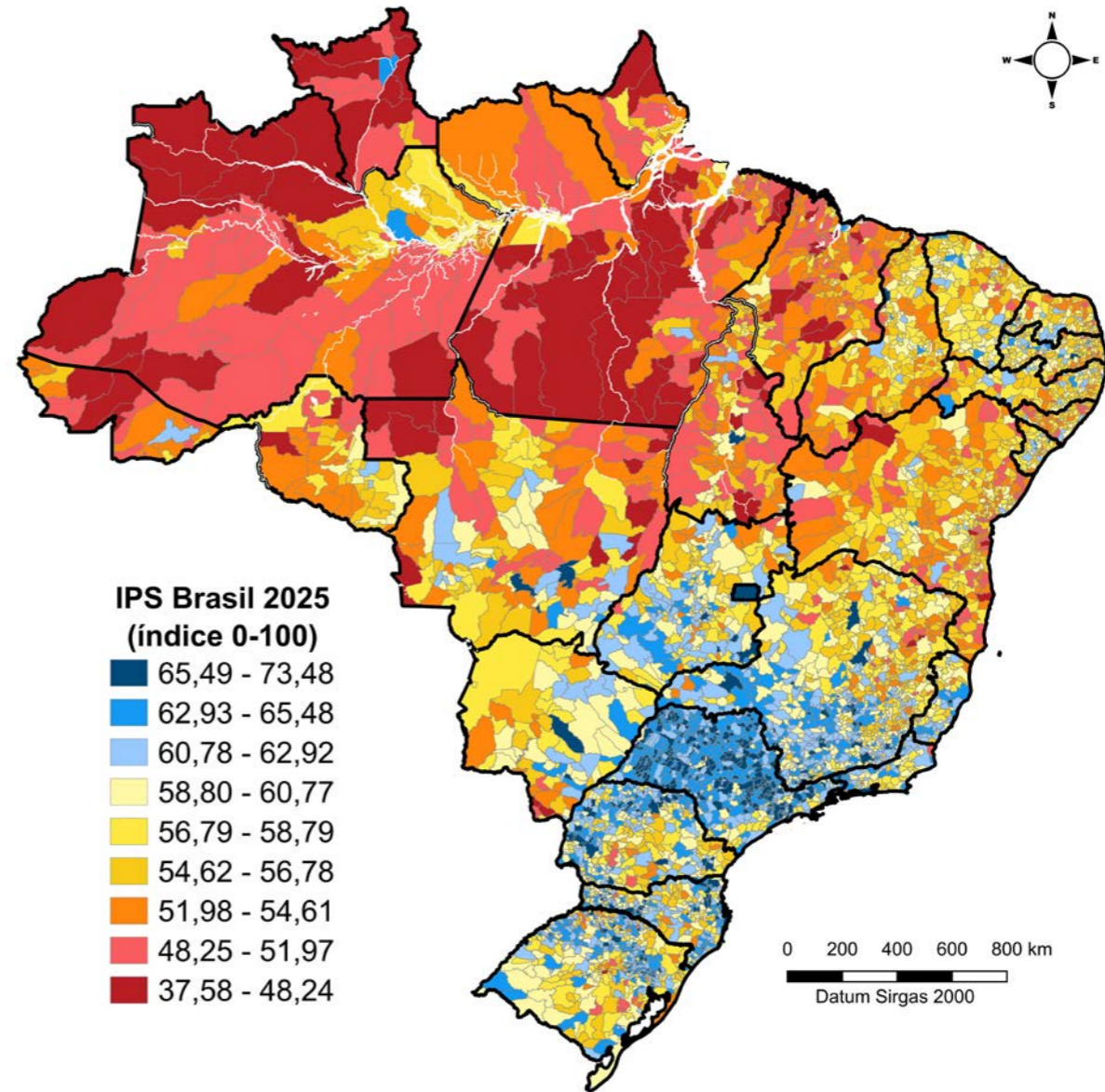
In 2025, together with our network of partners, we implemented programs and projects in five states, covering 43 municipalities and reaching more than 3 million people.

Social Progress Index

In addition to monitoring indicators, we maintain a partnership with SPI Brazil—a collaboration among the Amazon Institute of People and the Environment (Imazon), Fundação Avina, the Amazon Entrepreneurship Center, the Amazon 2030 Initiative, Anattá – Research and Development, and the Social Progress Imperative—which aims to continuously monitor the Social Progress Index in Brazilian municipalities, as well as offer a Training Program for Public Managers on the use of indicators for social development.



Learn more about the [Social Progress Index](#).



Impact Evaluation

Monitoring indicators is essential for the Vale Foundation, its partners, public managers, and municipalities to understand which actions are needed, according to the reality of each territory.

See the results of some public indicators monitored by the Vale Foundation:

Health: results achieved in 40 municipalities, with the support of public and private partners:



of municipalities improved vaccination coverage for children under two years of age.

What does this mean?

Active outreach strategies and the qualification of health teams were effective in increasing immunization levels, ensuring greater health security and strengthening preventive actions.



of municipalities reduced the proportion of hospitalizations due to conditions sensitive to Primary Health Care.

What does this mean?

Reduction or better control of hospitalizations, reflecting strengthened Primary Care effectiveness and improved quality of care provided to the population.



of municipalities improved monitoring of Bolsa Família health conditionalities.

What does this mean?

Effectiveness of strategies for monitoring weight, height, and vaccination of beneficiary families.

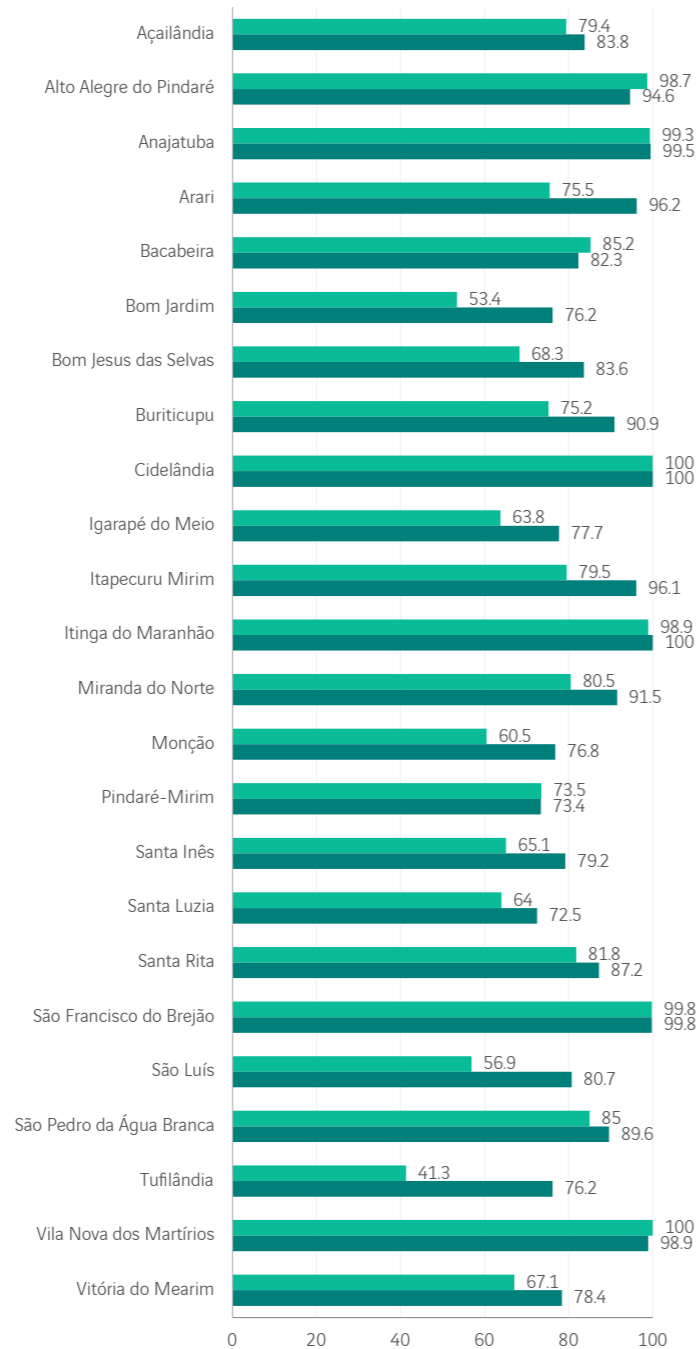
31 municipalities (77.5%) made progress in registering the population in Primary Care, when compared to the 2022 average.

Data sources: Vaccination Panel, e-Gestor APS, Datasus/Tabnet (Ministry of Health).

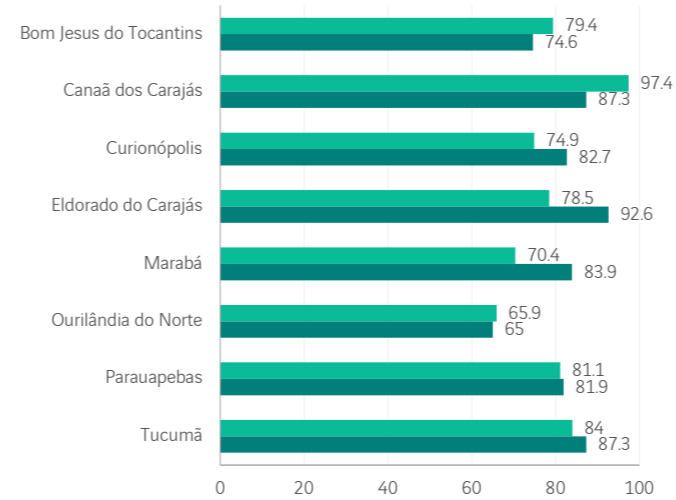
Vaccination coverage in the municipalities where Vale Foundation operates

■ 2022 ■ 2025

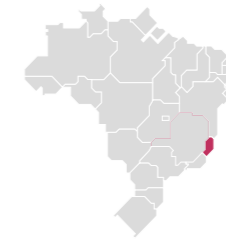
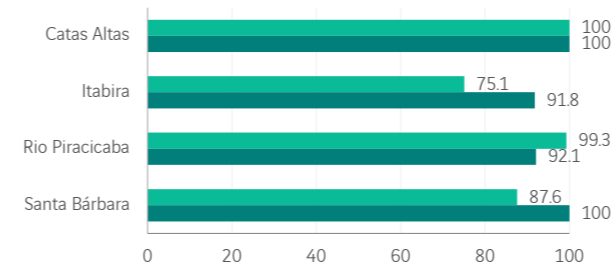
Maranhão



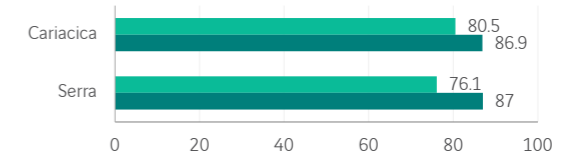
Pará



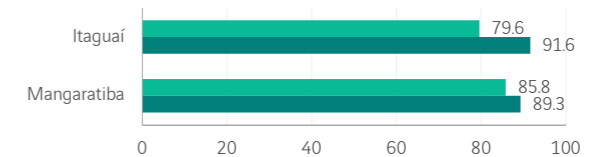
Minas Gerais



Espírito Santo



Rio de Janeiro



Education: results achieved in 34 municipalities, with support from public and private partners:



85% of municipalities received the National “Literate Child” Seal.

The state of Maranhão exceeded its state target (64%), reaching **69% of children considered literate in 2025**.

The Vale Foundation has been a member of the Literacy Partnership under a Collaborative Framework (PARC) in Maranhão since 2020 and has implemented the Literacy Tracks project in 23 municipalities since 2021.

In 2025, **73% of municipalities (25)** reported that **more than 60% of students** were considered literate by the 2nd year of elementary school (Child Literacy Indicator).

76% of municipalities (26) achieved the municipal literacy targets established under the National Commitment to Child Literacy.



Literacy Map Literate Child Indicator National Commitment to Child Literacy 2023–2025 Comparison (MEC–Inep)

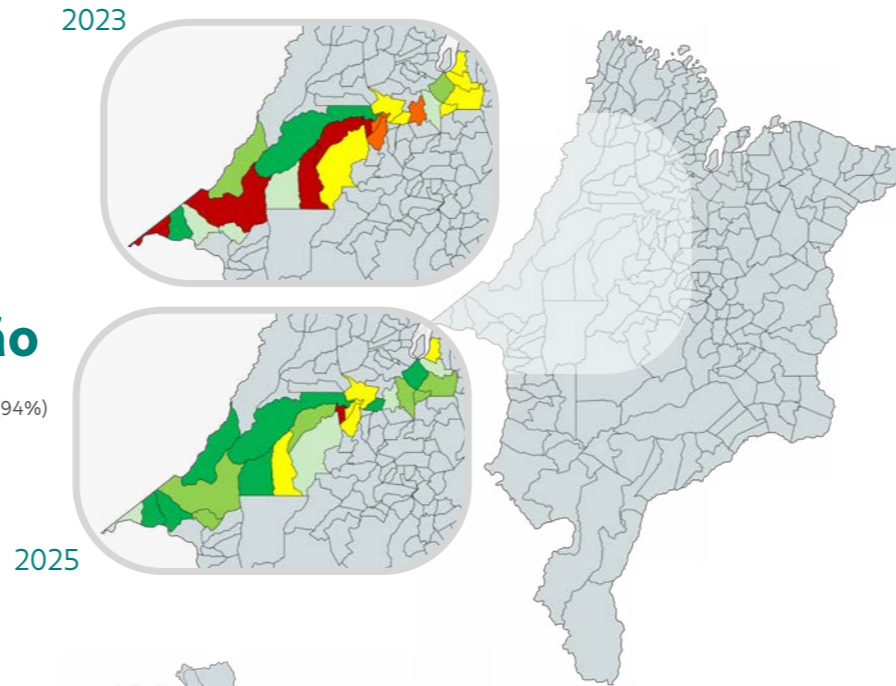
- Below the Level 1 ■ up to 40%
- Level 1 ■ 40 and 50%
- Level 2 ■ 50 and 60%
- Level 3 ■ 60 and 70%
- Level 4 ■ 70 and 80%
- Level 5 ■ over 80%

In 2025, Brazil recorded **66% in the ICA, exceeding the national target of 64%** literacy at the appropriate age.

The National Commitment to Child Literacy (CNCA) is a policy that, since 2023, has brought together the states and the Federal District to conduct performance assessments and enables improved monitoring of the literacy targets established between the Ministry of Education (MEC) and the federative entities.

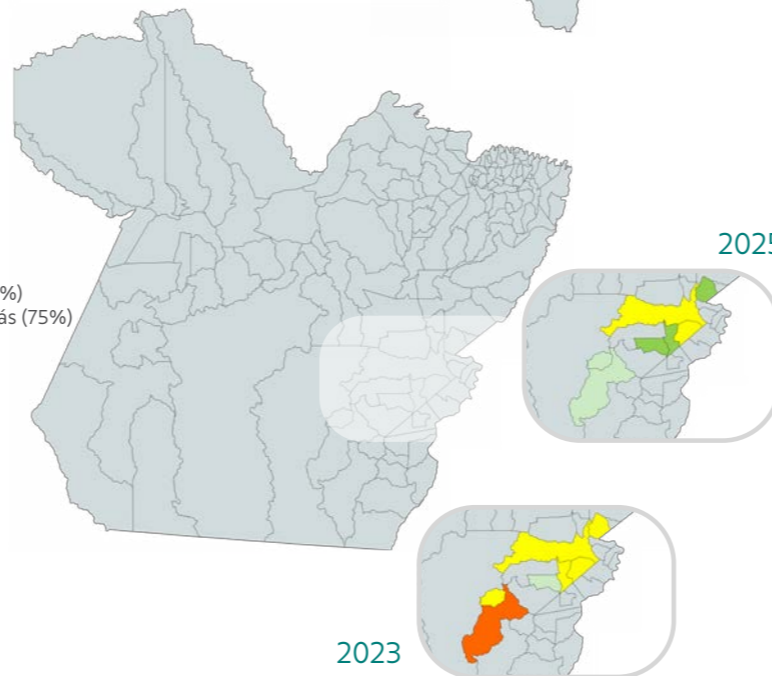
Maranhão

Highlights:
Vila Nova dos Martírios (94%)
Bom Jardim (88%)



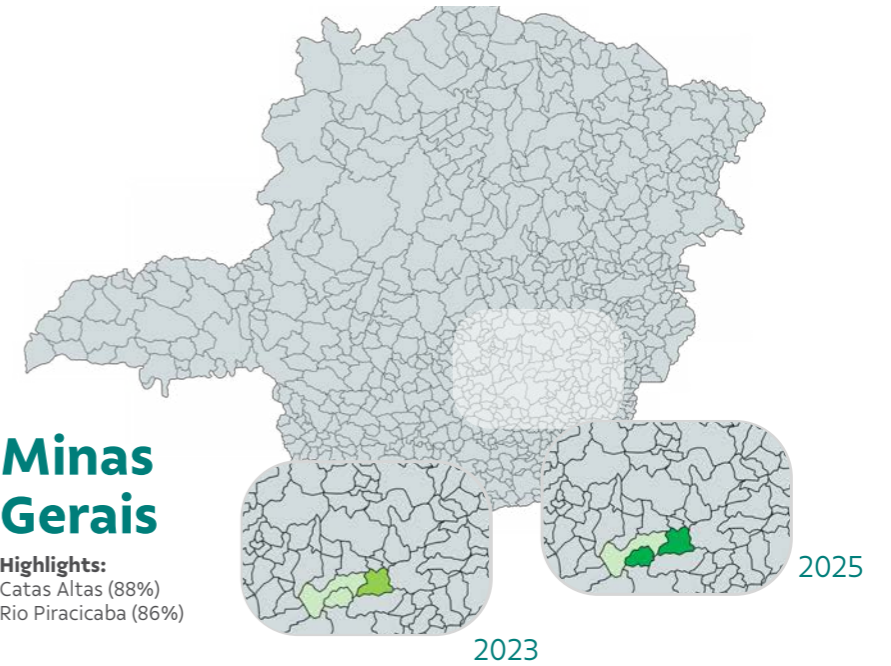
Pará

Highlights:
Curionópolis (79%)
Canaã dos Carajás (75%)



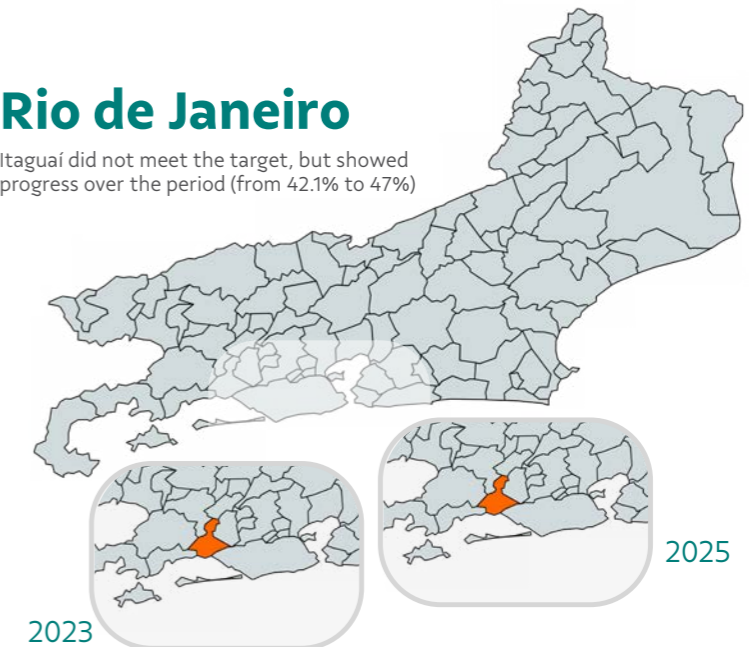
Minas Gerais

Highlights:
Catas Altas (88%)
Rio Piracicaba (86%)



Rio de Janeiro

Itaguaí did not meet the target, but showed progress over the period (from 42.1% to 47%)



Co-investor Partners: The Strength of Collaboration

Complementing the role of its founding sponsor, Vale, co-investor partners are essential to the effectiveness and expansion of the Vale Foundation's work. Through the contribution of financial resources and technical expertise, they strengthen the Foundation's capacity to implement its initiatives.

This cooperation fosters a shared responsibility environment, expands the reach of actions, and supports the development of integrated agendas among the public sector, social organizations, and the private sector, ensuring more lasting social transformations.

On our website, we provide a list of co-investors, as well as those who support us institutionally.

[Learn more about our partners.](#)



*“The partnership between the Brazilian Development Bank (BNDES) and the Vale Foundation has sought to achieve effective results focused on **productive inclusion, strengthening food and nutrition security for low-income populations, and improving basic education in public schools**. Within these initiatives, stands out the project developed with **babaçu coconut breaker women in Maranhão**, as it values their traditional knowledge, strengthens their autonomy, and recognizes the leadership of these women in adopting environmentally sustainable practices and generating income for their families and communities. This initiative respects local culture, promotes community organization, and reaffirms the transformative role of these women in their territories.”*

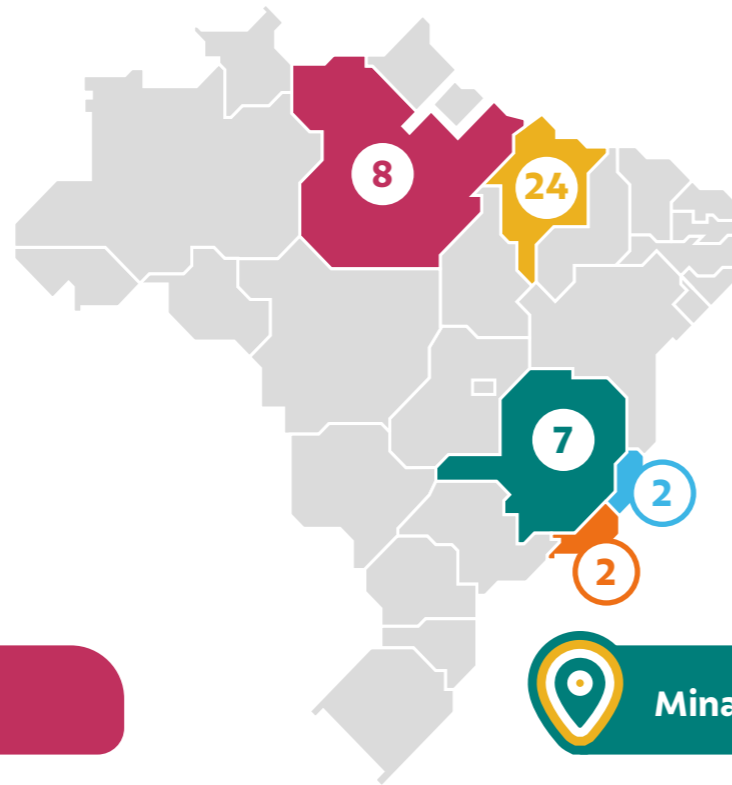
Celina Tura

Head of the Department of Productive Inclusion and Education
Social Development and Public Management Area – BNDES

Scope of Initiatives - 2025

5 states

43 municipalities



Legend: Areas of Action

- Networked Territories
- Education
- Health and Social Assistance
- Income Generation
- Knowledge Stations
- TAP** Together Against Poverty

Maranhão

- Açailândia
- TAP** Alto Alegre do Pindaré
- Anajatuba
- TAP** Arari
- Bacabeira
- Bom Jardim
- Bom Jesus das Selvas
- Buriticupu
- Cidelândia
- TAP** Igarapé do Meio
- Itapecuru Mirim
- Itinga do Maranhão
- Miranda do Norte
- TAP** Monção
- TAP** Pindaré-Mirim
- TAP** Santa Inês
- Santa Luzia
- Santa Rita
- São Francisco do Brejão
- São Luís
- São Pedro da Água Branca
- TAP** Tufilândia
- Vila Nova dos Martírios
- TAP** Vitória do Mearim

Pará

- Bom Jesus do Tocantins
- TAP** Canaã dos Carajás
- Curionópolis
- Eldorado do Carajás
- TAP** Marabá
- Ourilândia do Norte
- Parauapebas
- TAP** Tucumã

Minas Gerais

- Brumadinho
- Catas Altas
- Itabira
- Governador Valadares
- Rio Piracicaba
- São Gonçalo do Rio Abaixo
- Santa Bárbara

Espírito Santo

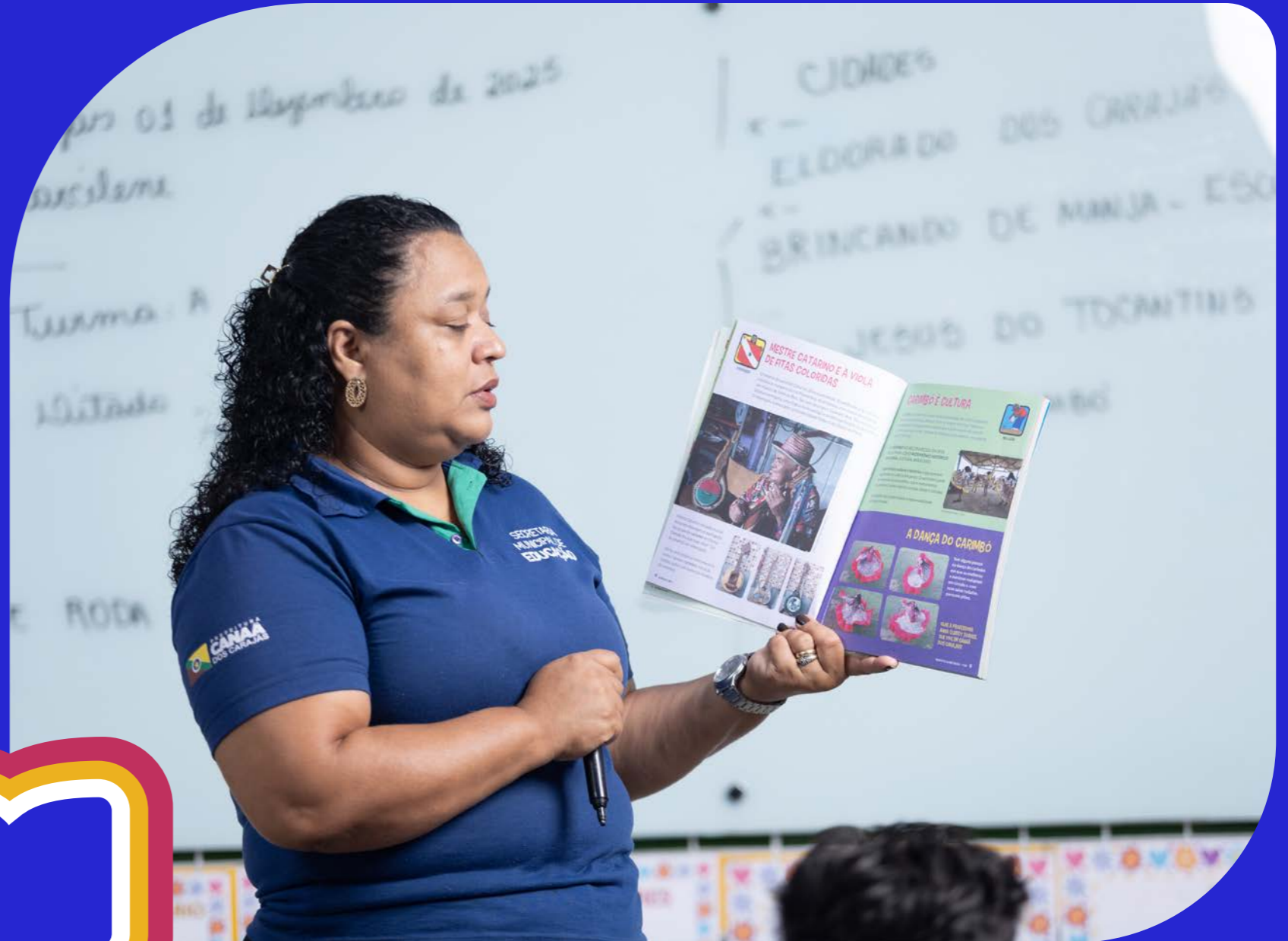
- Cariacica
- TAP** Serra

Rio de Janeiro

- Itaguaí
- Mangaratiba

Education

The Vale Foundation operates in education with a **focus on improving learning outcomes and the holistic development of students**, strengthening public education systems through the **continuous training of educators, support for literacy, and the development of pedagogical solutions tailored to the realities of each territory**. The institution also carries out active school outreach initiatives, contributing to **the identification, prevention, and reduction of school dropout and exclusion**. In addition, it develops **complementary educational materials that value local culture and playful activities**, such as educational games, cultural resources, and training booklets that encourage more inclusive educational practices. In this way, it promotes more equitable, welcoming school environments committed to meaningful learning.



Literacy Tracks

Implemented in **34 municipalities across Pará, Maranhão, Minas Gerais, and Rio de Janeiro**, the initiative is carried out in partnership with Fundação Getulio Vargas, Roda Educativa, and city halls. It provides training for educators, municipal education managers, technical teams, and, especially, public school teachers.



“Literacy Tracks values culture and strengthens learning. The project has made a decisive contribution. It strengthens literacy based on students’ realities, values local culture, promotes continuous teacher training, and provides high-quality educational materials, such as games and books with anti-racist themes and content related to Indigenous peoples. The results are reflected in both learning outcomes and the municipality’s education indicators, showing that investing in education, through networks, transforms both the present and the future of children.”

Iveth Guerra Gomes

Educator and participant in the Literacy Tracks project – Curionópolis (PA)





Among the highlights of 2025 are the launch of educational materials aligned with the culture and realities of each municipality where the project is implemented. In Minas Gerais, the following games were distributed: **Soma 10, 100, 1000, Casou 1000, Estrada Real, and Historical and Cultural Landmarks**. The launch encouraged the participation of the school community, with children taking a leading role by teaching logical reasoning to their families.

In Maranhão, the playful almanacs **“O Circo Esperançar – a journey through Maranhão”**, were launched, inviting students to explore the five intermediate regions of the state through characters that reflect the diversity, knowledge, and aspirations of Maranhão’s children. More than 30,000 copies were distributed to 4th and 5th grade elementary school students, with content aligned with the National Common Curricular Base (BNCC) and the Maranhão Territory Curriculum Document (DCTM), developed through dialogue with students. Addressing themes such as traditional populations, art and culture, the digital world, health, and sustainability, the material values the territory and expands learning opportunities, with illustrations by cartoonist Claudius Ceccon.



In Santa Luzia (MA), the book **“The Adventures of Zozó”**, was launched, written and illustrated by 11-year-old student Luis Gustavo Cardoso Gama Melo, a participant in the project. The work, born from his imagination and inspired by a Siamese cat raised by the author himself, symbolizes the encouragement of writing fostered by the initiative.

2025 Results:

35 municipalities covered across four states (Pará, Maranhão, Minas Gerais, and Rio de Janeiro).

1,158 participating schools.

2,510 education professionals trained.

108,067 students benefited.

146,494 items donated to public schools.

Futuro Maker

The **Futuro Maker**, project, developed in Governador Valadares (MG), stood out for integrating education, social assistance, and technology. The initiative, which in 2025 enrolled **24 young participants**, is carried out in partnership with the Social Service of Industry (SESI) and the National Service for Industrial Training (SENAI).

The project promotes the “maker” culture. During the course, participants develop critical and innovative thinking, while engaging in hands-on activities that connect theoretical learning to practical application in the labor market. Activities such as robotics, 3D printing, and digital games are also part of the program.



phase, Networked Territories focused on implementing and strengthening municipal policies to address school exclusion, supporting public managers in adopting methodologies and structures that will ensure the continuity of the project’s actions. The systematization of practices, continuous training of technical teams, and encouragement of intersectoral coordination – particularly among Education, Health, and Social Assistance – contributed to the creation of permanent flows, units, and mechanisms for active search and family monitoring, consolidating sustainable institutional responses to prevent and address school exclusion. Monitoring conducted by the Vale Foundation shows that 18 of the 19 municipalities participating since 2020 have enacted decrees or laws aimed at tackling school exclusion, reinforcing local commitment to permanent education policies.

Networked Territories

After five years of implementation, the Networked Territories program began its closing phase in most participating municipalities. Since 2020, the project has operated in 19 municipalities across the states of Pará, Minas Gerais, Espírito Santo, and Rio de Janeiro, combining active school search, family monitoring, and intersectoral coordination to identify and reintegrate students who were out of school or at risk of evasion. Over this period, more than 21,000 children and adolescents in this situation were identified, of whom more than 92% returned to classrooms or resumed school attendance. In its closing



2025 Results:

18 municipalities advanced in public policies to address school exclusion.

1,149 students reintegrated into the education system.

Health and Social Protection

The Health and Social Protection Cycle project takes place in municipalities across Pará, Maranhão, Minas Gerais, Espírito Santo, and Rio de Janeiro. It integrates training actions for managers and professionals, support for municipal public management, investments in materials and equipment for Primary Health Units (UBS) and Social Assistance Reference Centers (CRAS), and the strengthening of care networks. In this way, it fosters a culture of integrated action between health and social protection.





“Health is much more than not being sick. We support entire families, from pregnant women to the elderly, often in communities without health facilities. We are the link between people and the Unified Health System (SUS). When we bring care to where they are, they feel valued. With the Health and Social Protection Cycle, we created initiatives such as the ‘ACS Tent’ [Community Health Worker], with physical activity, guidance, and prevention. I have learned that health is physical, mental, and emotional well-being, and the relationship of trust we build every day.”

Maria José Araújo Sousa Martins

Community health worker – rural area of Marabá (PA)



“I am a health agent, but I am also support, care, and a bridge. My routine starts early and does not end when the workday is over. After 19 years working in the same community, I have learned that care goes beyond technical visits. The partnership with the Health and Social Protection Cycle, from the Vale Foundation, strengthened our work, provided equipment and training, and expanded projects such as care for women’s health, the elderly, and children. This integration between the municipality and the Vale Foundation only adds value and improves service delivery to the population.”

Antonia Lucemir Feitosa Lima

Community health worker – Alto Alegre do Pindaré (MA)





Implemented by the Center for Health Promotion (Cedaps), the Health and Social Protection Cycle is carried out in collaboration with municipal departments and benefits from technical cooperation with Estácio University, Unifesspa, and PUC-Rio, as well as co-investments from Wheaton Precious Metals and BNDES through the Juntos pela Saúde fund.

Data from 2025 show a significant improvement in the initiative's results. Of the 120 indicators monitored in the program, 84% improved between 2022 and 2025.



2025 Results:

- 3 million** users of SUS or SUAS benefited.
- 10,900** professionals trained.
- 16,500** materials or equipment donated.
- 705** Primary Health Units (UBS) supported.
- 119** Social Assistance Reference Centers (CRAS) supported.

Indigenous Health Cycle

An innovative initiative by the Vale Foundation, the Indigenous Health Cycle strengthens primary health care in the Special Indigenous Health Districts (DSEIs) of Guamá-Tocantins and Maranhão. It adopts an approach that respects ancestral culture and values the knowledge of Indigenous peoples. Developed in partnership with the Institute for Research and Support for Social Development, the project works with professionals, health managers, and Indigenous leaders to enhance care in these territories.

Its actions are focused on three priority areas—child and adolescent health, Indigenous women's health, and well-being, with an emphasis on mental health—and include workshops, training sessions, and spaces for dialogue between Indigenous and non-Indigenous medicine, promoting integrated and culturally appropriate care practices.

The initiative directly benefited **49 Indigenous health units**, reaching **75,000 Indigenous people** and training 154 professionals.

Income Generation

Through structured initiatives designed to support regionally relevant value chains, to encourage the organization of community groups, and to expand access to knowledge, social technologies, and economic opportunities, this area values community leadership and the co-creation of solutions aimed at socioeconomic development. A central element of this effort is the link between income generation and public policies.

Whenever productive initiatives can access public procurement—such as supplying school meals or government programs, conditions are created to improve stability, autonomy, and economic sustainability for families and communities.

This strategy is directly aligned with the long-term vision of the Vale Foundation and Vale: to promote access to rights and economic diversification, enabling communities to achieve greater autonomy and resilience.



BRL 1.5 million
in public sales

Strengthening the Honey Value Chain

The Vale Foundation supports initiatives aimed at helping beekeepers to develop their businesses. In partnership with Bee2Be, it provides technical assistance, mentoring in financial management and governance, productive development, commercialization strategies, and training in hive management practices.

2025 Results:

133 people benefited.

Four businesses supported.

Four municipalities covered:
Açailândia (MA), Bacabeira (MA),
Canaã dos Carajás (PA), and
Parauapebas (PA).



Food and Nutrition Security Initiative (SAN)

In Minas Gerais and Maranhão, the **Food and Nutrition Security Initiative (SAN)**, carried out in partnership with Instituto Meio and with co-investments from BNDES through the Social and Environmental Fund, strengthened sustainable productive arrangements by offering awareness workshops, rural technical assistance, and training programs.

In Minas Gerais, greenhouses with irrigation systems, brush cutters, sealers, coffee roasters, pans, industrial ovens, mixers, blenders, and beekeeping boxes were delivered. In Maranhão the following were provided: raised garden beds with irrigation, beekeeping boxes, motor cultivators, and food processing equipment, such as freezers, industrial stoves, and industrial blenders.

In Minas Gerais, the monthly average income of beneficiaries increased by 35%. In Maranhão, production for commercialization—beyond household consumption—grew by 25%, with expectations of reaching a 50% target after the consolidation of investments. New sales channels

were established, including supply to public initiatives such as the National School Feeding Program (PNAE) and the Food Acquisition Program (PAA), as well as participation in family farming fairs, including those held at Vale’s restaurants.



2025 Results:

Nine municipalities.

Maranhão: Arari, Bacabeira, Itapecuru Mirim, Santa Rita, and Vitória do Mearim.

Minas Gerais: Catas Altas, Rio Piracicaba, Santa Bárbara, and São Gonçalo do Rio Abaixo.

417 people benefited across both states.

Women of Maranhão Network

The Women of Maranhão Network is an example of how strengthening women’s leadership can transform realities and foster sustainable development. Composed of entrepreneurs and babaçu coconut breakers, the initiative promotes social and economic inclusion through the sustainable extraction of babaçu and its derivatives, valuing traditional knowledge and care for the territory.

The Women of Maranhão Network has gained scale and visibility, expanded its productive activities, integrated new groups of coconut breakers, and expanded access to markets. Today, it brings together 16 social enterprises and around 142 people—mostly women—engaged in the production of sweets, honey, and baked goods, babaçu processing, cashew nut production, and vegetable cultivation along the Carajás Railway.

[Learn more.](#)



2025 Results:

8 municipalities in Maranhão.

142 people benefited.

16 businesses supported.

Rural Development Hub (NDR)



The Rural Development Hub operates at the Arari Knowledge Station and is dedicated to strengthening family farming and promoting agroecology in surrounding communities. With support from the Vale Foundation and technical partnership from the Brazilian Agricultural Research Corporation (Embrapa), as well as collaboration with the Federal University of Maranhão (UFMA) and the State University of Maranhão (UEMA), the NDR provides ongoing advisory services to improve agricultural practices and production management, contributing to more efficient and sustainable systems.

One of the main social technologies implemented at the hub is the **Sisteminha**, developed by Embrapa to ensure food security and generate income for families, particularly in small rural properties or urban areas.

NDR at COP30

In 2025, this partnership enabled the establishment of a Technological Reference Unit (TRU) for the Sisteminha at the Embrapa Eastern Amazon headquarters in Belém (PA). During COP30, at the “Agrizone,” the Arari Knowledge Station organized the panel “From Backyard to Table: **Sisteminha** as a Strategy for Food Security and Income Generation”, introducing the experience of implementing this technology and its potential to promote food and nutrition security for socially vulnerable families.



2025 Result:

268 people benefited.



AGIR Açailândia (MA)

With a special focus on community-based enterprises, AGIR promotes technical training, supports production planning, and encourages collaborative management.

2025 Result:

175 people benefited.



“The AGIR program has helped us structure our business, production, sales, and also maintenance and management.”

Ivone Santana
Costurando Sonhos Atelier
– Açailândia (MA)

Knowledge Stations

The Knowledge Stations (ECs) are spaces maintained by the Vale Foundation, focused on promoting inclusion, ensuring rights, and strengthening community ties. They operate across six distinct and complementary areas: social assistance, education, sports, culture, health, and nutrition. Their activities are primarily offered during out-of-school hours (after-school programs) and are focused on children and adolescents aged 6 to 17 years old. With a diverse range of programs, these facilities contribute to the development of the territories in which they operate.



The ECs are part of the territories' social protection networks and provide services to the population, including medical, nutritional, dental, and social assistance care, also reaching youth, adults, and the elderly, while promoting citizenship. This work is carried out in alignment with public authorities, civil society organizations, and local communities, always respecting and valuing the specific characteristics of each region.

The Vale Foundation maintains five Knowledge Stations:

- 1- [Arari \(MA\)](#)
- 2- [Brumadinho \(MG\)](#)
- 3- [Serra \(ES\)](#)
- 4- [Marabá \(PA\)](#)
- 5- [Tucumã \(PA\)](#)



The year 2025 marked the expansion of activities into public spaces and communities surrounding the Stations. To this end, **local sports courts and facilities were used to provide sports, cultural, and leisure activities for those who do not have access to the main facilities.** Municipalities such as São Félix do Xingu (PA), Ourilândia do Norte (PA), and Brumadinho (MG) benefited from initiatives aimed at extending these activities beyond the physical boundaries of the Knowledge Stations.



The work of the Knowledge Stations is multisectoral.

Learn more about the key initiatives in 2025:



Technology:

The participation of the Arari (MA) Station in the National Week of Science and Technology, in Brasília (DF), demonstrated students' innovative potential in "robotics and sustainability projects".



Culture and ancestry:

In Marabá (PA), an initiative dedicated to ancestry reaffirmed the units' commitment to "local identity and diversity".



Health and sports:

The continuity of health services and the maintenance of high-level sports partnerships ensured the "physical well-being and disciplined development of participants".



Education and employment:

The Marabá (PA) Career Fair recorded a record attendance, bringing together approximately 3,000 young people and featuring strong engagement from Vale's operations to provide career guidance.



Pre-university preparation:

This initiative aims at reducing educational inequalities by providing academic preparation for young people from socially vulnerable communities to compete for higher education opportunities.

Knowledge Stations in Combating Extreme Poverty

In 2025, the Knowledge Stations played a significant role in the Together Against Poverty program, led by Vale, by monitoring thousands of families and demonstrating consistent progress in reducing multidimensional poverty.



Together Against Poverty



Together Against Poverty

60,000 people supported by the Together Against Poverty program, including 21,144 by Vale Foundation

Action areas implemented by Vale Foundation across three states:

Pará: Marabá, Tucumã, and Canaã dos Carajás

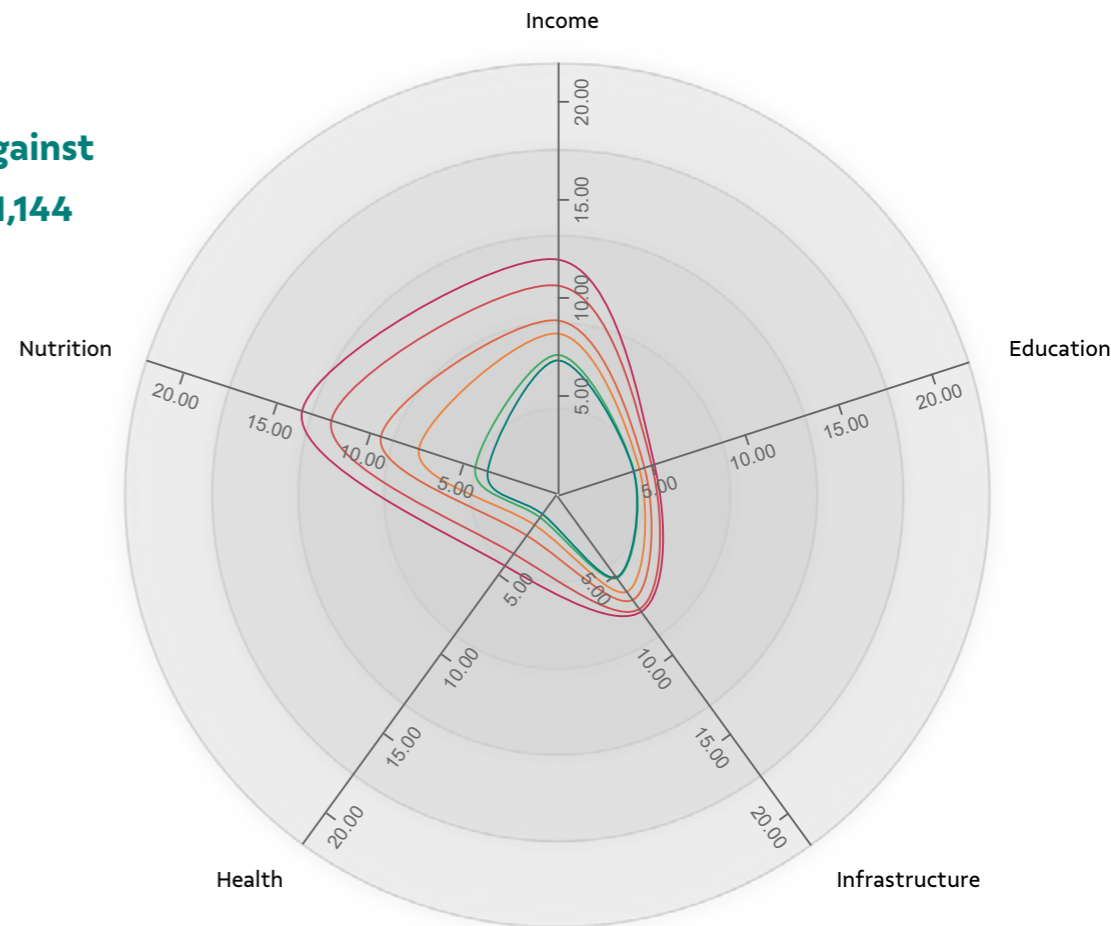
Maranhão: Arari, Vale do Pindaré

Espírito Santo: Serra

The graph shows the average level of deprivations in each dimension over time.

Monitoring cycles occur every four months. Most families have not yet completed the 24-month cycle.

Average evolution of deprivations by dimension



	Stage	Number of families
Follow-up period	baseline	13,739
	0 to 5 months	13,739
	6 to 11 months	12,539
	12 to 17 months	10,684
	18 to 23 months	8,275
	24 months or more	3,104

The Vale Foundation’s work in strengthening public policies is strategically connected to the **Together Against Poverty** program, led by Vale to help lift 500,000 people out of extreme poverty.

In this context, the Vale Foundation implements, in partnership with local governments and civil society organizations, the Multidimensional Family Support methodology—part of the Together Against Poverty program—in territories across the states of Pará, Maranhão, and Espírito Santo. In Maranhão, the initiative also benefits from co-investments from BNDES and Wheaton Precious Metals.

Together Against Poverty supported and tracked more than 60,000 people in 2025, of whom 21,144 were reached through initiatives implemented by the Vale Foundation.

Knowledge Stations

These results confirm the role of the Vale Foundation—particularly through the Knowledge Stations—in the Together Against Poverty program, strengthening family capacities, expanding access to public policies, and promoting social and economic autonomy.



*“In a municipality shaped by migration, such as Canaã dos Carajás, the cross-sector integration of public policies is essential. **The integration of social assistance, health, income programs, food security, and housing, supported by partnerships with the Vale Foundation, strengthens the social protection network** and ensures more human-centered services capable of addressing the multiple vulnerabilities of families.”*

Josimara

Social worker – Canaã dos Carajás (PA)



Incentivized resources

Incentivized resources

The Vale Foundation adopts a participatory management model for incentivized resources that integrates different areas of the company, as well as the territories of operation and the entities responsible for Incentive Laws. This model is based on shared responsibility, transparency, and ongoing dialogue with Rights Councils, social institutions, and Vale’s territorial teams, ensuring that resource allocation generates social impact aligned with community priorities and corporate guidelines.



In 2025, the Vale Foundation supported the allocation of resources through six Federal Tax Incentive Laws:

Sports Incentive Laws

175 projects | BRL 191,377,336.47

Recycling Incentive Law

5 projects | BRL 4,424,000.00

Child and Adolescent Funds

77 funds | BRL 49,223,611.00

Elderly Funds

74 funds | BRL 49,223,611.00

Pronon

11 projects | BRL 49,223,612.00

Pronas/PCD

13 projects | BRL 20,303,100.24



During the year, the management of incentive laws advanced both in social impact and operational efficiency. One of the main results was the expansion in the number of rights-based funds eligible to receive resources, reflecting the continuous training program known as Strengthening Councils.

By the end of the cycle, **151 municipal funds had received allocations**, expanding territorial reach and investment capacity.

Another important milestone was the Vale Foundation's active participation in the process of revising the Federal Sports Incentive Law. The new legislation, approved in 2025 and effective from 2027, made the mechanism permanent and increased the income tax deduction limit to 3% for companies sponsoring sports projects. This engagement included participation in public hearings and technical discussions, contributing to greater legal certainty and predictability for sponsors and strengthening public sports policy.

Sports Figures

More than **130,000** people benefited

70,000 beneficiaries served in ongoing initiatives



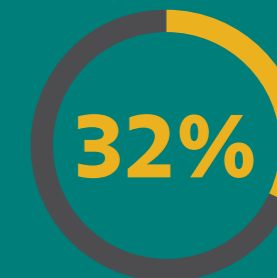
982 job opportunities created through projects



children aged 7 to 12



enrolled in public schools



of beneficiaries of social programs



The year also marked the beginning of Vale's activities under the Recycling Incentive Law, regulated in 2024. In its first cycle, approximately **BRL 4.4 million** was allocated to projects in this area, based on a structured strategy, clear criteria, and collaborative development. This new front expands the scope of incentive laws and reinforces the commitment to environmental and sustainable development agendas.

Transparency Portal for Councils

At the end of 2025, the Vale Foundation partnered with Prosas to launch the Councils Transparency Portal, a tool designed to expand transparency and access to consolidated information on Child and Adolescent Funds and Elderly Funds.

Integrated Action in the Territories



Through the Sports Incentive Law, Vale sponsored a stage of the **WTR mountain race in Serra Pelada (Curionópolis - PA)**, the first of its kind in the region. The initiative, aligned with Together Against Poverty, integrated sports, culture, environment, and local development, engaging the community in activities such as trail mapping, audiovisual production, composting workshops, and income generation linked to community-based tourism.



The project resulted in the audiovisual series **Stories that Shine** and contributed to redefining the territory. The episodes are available on [YouTube](#).

Another sponsored initiative was the **More Health project in Bom Jesus das Selvas (MA)**, which, with support from the Health and Social Protection Cycle and local government, implemented fitness facilities for the elderly integrated into primary health care units. The initiative encouraged physical activity, promoted basic health monitoring, and strengthened the connection between sports and primary care, expanding care for the elderly population in the municipalities served.



Awards and recognition

Awards and recognition



Ser Humano Award

From the Brazilian Association of Human Resources: 3rd place in Maranhão, with the *Quebradeiras Project*.

Outstanding Company Award

Granted by Hospital da Baleia, in Belo Horizonte (MG): acknowledgment for contributions made through Pronon.

Sports Incentive Recognition Medal

From the Chamber of Deputies: 1st place awarded to Vale.

Todos pela Educação Award

Recognition granted to the Vale Foundation for its work in municipal schools in the territories where Vale operates.

National recognition of the implementation of the “Sisteminha” at the Arari Knowledge Station, during the National Week of Science and Technology

Example of how the work of the Knowledge Stations can drive sustainable solutions that connect technical knowledge, environmental preservation, and direct social impact on Brazilian households.

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